



How This Class Works

- 1. First Half (through the mid-term): THEORY
- 2. Second Half (through the final): PRACTICAL APPLICATION
- 3. Syllabus Contact Information, Lecture Topics, Key Documents for Class
- 4. Lectures and Reading (AIA Documents) Very Important

How This Class Works

5. Grading based on mid-term and final exams combined

- Both multiple choice, open book open notes
- No homework
- Lecture based no book. Will need two AIA Forms A201 and B101
- Opportunity to raise grades of C or below by writing papers
- Attendance is critical for full understanding
- Lectures are posted on the website
- Merit Award of \$1,000 for best performance in the class based on raw exam scores

How This Class Works

6. Objectives of the Course

- Understand the jargon
- Understand the types of practices (partnerships, corporations, LLCs, etc.)
- Understand dispute resolution, including the courts, mediation and arbitration
- Understand business agreements and contracts
- How the practice of architecture is regulated by the State and others
- Learning/understanding an architect's professional practice responsibilities
- Understanding the economics of architecture and real estate development
- Recognizing an architect's place in the business world





LEVELS OF GOVERNMENT

> THE LAWS OF NATURE

> OTHER LAWS FOLLOWING NATURE

- Monarchy let to tyranny
- Complete and pure Democracy (Athens) Unworkable
- Socialism, communism, etc.

> CONSTITUTIONAL DEMOCRACY

- Our form of government
- A democracy where the majority does not always rule
- Intended to protect the rich and the poor designed to allow all to have a say

LEVELS OF GOVERNMENT

NATIONAL LEVEL (not "FEDERAL")

- May only exercise that power expressly granted to it in the Constitution
- > All other powers are reserved for the states
- ➤ The Constitution, however, may be broad in its application Congress and what it can do

> STATE LEVEL

- > Each state is wholly separate and not obligated to follow another state's laws
- Full faith and credit clause in the Constitution requires one state to recognize the validity of another state's decision
- Intended to protect the rich and the poor designed to allow all to have a say

> MUNICIPAL LEVEL

- > City
- Village
- Separate and independent taxing body (e.g., MPEA)



FUNCTIONS OF LAW

> CRIMINAL LAW

- Protects the State
- Protects people
- Base on the jury system although, what really is a "jury of your peers?"

> CIVIL LAW

- Balancing interests of groups and individuals
- Ensuring predictability
- Statutes and common law
- Uses the jury system as the criminal system but with different parameters

HIERARCHY OF LAWS

- 1. Constitution Federal and State
- 2. Statute (Legislative) Federal, State, County, City
- 3. Executive Order Federal and State
- 4. Administrative Order Part Legislative/Part Executive
- 5. Common Law Court-Made Law Hundreds of years old
- 6. Contracts and Agreements Oral, Written, or Implied
- 7. Custom and Practice Implied and over time



WHAT IS A CLAIM?

- > Because there are claims, we need laws
- Civil and Criminal
- > This class principally explores civil claims
 - Claims against design professionals
 - Claims against owners
 - Claims against contractors
 - Claims against subcontractors, consultants, and others.
- What is a claim and how is it resolved?



ELEMENTS OF A CLAIM

Generally, there are two categories of civil claims – Tort and Contract

- What makes up a tort claim?
- What makes up a contract claim?

> Existence of a Duty

> Duty created by law, contract, or otherwise

Breach of that Duty

- The failure to perform
- Performing in a manner that is not consistent with the standard of "care"

ELEMENTS OF A CLAIM

> Injury

- Were you physical injured Tort
- ➤ Was there a contractual loss? Contract

Causation

Was the injury or loss "caused" by the breach of the duty

> Damages

> Is there a value to the injury or loss such that you may be compensated?

> You have all the elements of a claim. Now, how does it get resolved?

- Duty; Breach of the Duty; Injury; Causation; Damages
- Old school ... (eye for an eye)
- > Legal methods



Dispute Resolution Prodecures

Binding	Non-Binding
 Litigation/Lawsuit (traditional method) Expensive and time consuming 	 Negotiation (always encouraged) Limited to skill and attitude of the parties
 Arbitration (only by agreement) Can be, but not always, cheaper and faster than litigation 	 Mediation (only by agreement) Often faster and cheaper than other methods





ANATOMY OF A LAWSUIT

1. The Plaintiffs Summons and Complaint

- Hire the attorney
- Bring a suit Pro Se (only an individual)
- > File an Appearance
- Service of the Pleading

2. The Defendant's Initial Responses

- > File an Appearance
- Possible Motion to Dismiss wrong party, improper claim, etc.
- > File an Answer to the Complaint
- Are there Affirmative Defenses
- Are there Counterclaims

ANATOMY OF A LAWSUIT

3. Pre-Trial Discovery – Both Parties

- What is the purpose of Discovery
- > Production of documents
- Interrogatories
- Depositions
- Subpoena to third parties
- Length of time to be in Discovery
- Motion practice to get through Discovery
- > This is the most expensive and longest portion of any lawsuit

ANATOMY OF A LAWSUIT

4. Trial (Jury or Bench)

- > Jury selection
- Opening Statement
- > Evidence and witnesses
- Closing Arguments
- > Jury Instructions
- Verdict/Judgment

5. Appeal

- Written briefs on limited issues
- Oral arguments are possible, but rare





ARBITRATION

1. Demand for Arbitration (Claimant – not Plaintiff)

➤ In writing but the process is not as formal as in a lawsuit

2. Answering Statement and Counter Demand (Respondent – not Defendant

In writing and may even be a narrative

3. Arbitrator Selection Process

- By agreement, contract, and the rules are defined
- ➤ How many panel members again by contract or by the size of the dispute

ARBITRATION

4. Limited Discovery

- Mutual document exchange
- Interrogatories typically not permitted or are very limited
- Depositions also usually are limited or prohibited
- Unless defined in the contract or other agreement, decisions on an amount of Discovery falls to the Arbitrator
- Often limited control over Discovery produced
- > Subpoenas to third parties for documents or attendance at hearing only

ARBITRATION

5. Evidentiary Hearing

- Opening statements
- Witnesses, but limited evidentiary exclusions/objections
- Arbitrator(s) may ask questions
- Closing arguments and/or written briefs
- Award in writing but may or may not be a "reasoned" decision

6. No Right of Appeal

- Arbitrators can make errors of law or fact without being overturned
- > Fraud or over bias can be appealed but very little else
- > Arbitrator's lack of jurisdiction can be an issue but very rare
- Reckless disregard of the law



MEDIATION

1. Acts as a Business Resolution Process

- Generally, it is non-binding
- > Some mediations are combined with an arbitration to achieve a final and binding solution

2. Two Primary Types of Mediation

- Evaluative
 - > Evaluates the basis and merits of the claims
 - Evaluates the strength and weakness of the claims
 - Informs the participants of the validity of a claim
- Facilitative
 - > Does not evaluate the claim in great detail and through specific legal precedent
 - > Facilitates the conversation between the parties
 - Much more of an intermediary process requires a skilled mediator with interchanges and the ability to read people and the issues

MEDIATION

3. The Mediation Process

- Individual meetings/written submissions to educate the mediator
- Joint sessions between the parties often confrontational
- Provides the feeling of having "your day in court"
- Separate of the parties for the negotiation portion
- Shuttle diplomacy

4. Mediation May Be Interrupted or Continued

5. Resolution - Hopefully

- > Settlement may occur during the mediation of at a later date
- Parties enter into some sort of binding agreement that can later be enforced by a court of law



