



# **How This Class Works**

- 1. First Half (through the mid-term): THEORY
- 2. Second Half (through the final): PRACTICAL APPLICATION
- 3. Syllabus Contact Information, Lecture Topics, Key Documents for Class
- 4. Lectures and Reading (AIA Documents) Very Important

# **How This Class Works**

### 5. Grading based on mid-term and final exams combined

- Both multiple choice, open book open notes
- No homework
- Lecture based no book. Will need two AIA Forms A201 and B101
- Opportunity to raise grades of C or below by writing papers
- Attendance is critical for full understanding
- Lectures are posted on the website
- Merit Award of \$1,000 for best performance in the class based on raw exam scores

# **How This Class Works**

#### 6. Objectives of the Course

- Understand the jargon
- Understand the types of practices (partnerships, corporations, LLCs, etc.)
- Understand dispute resolution, including the courts, mediation and arbitration
- Understand business agreements and contracts
- How the practice of architecture is regulated by the State and others
- Learning/understanding an architect's professional practice responsibilities
- Understanding the economics of architecture and real estate development
- Recognizing an architect's place in the business world

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# LEVELS OF GOVERNMENT

#### > THE LAWS OF NATURE

#### > OTHER LAWS FOLLOWING NATURE

- Monarchy let to tyranny
- ➤ Complete and pure Democracy (Athens) Unworkable
- > Socialism, communism, etc.

#### > CONSTITUTIONAL DEMOCRACY

- > Our form of government
- > A democracy where the majority does not always rule
- ➤ Intended to protect the rich and the poor designed to allow all to have a say

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# LEVELS OF GOVERNMENT

#### > NATIONAL LEVEL (not "FEDERAL")

- May only exercise that power expressly granted to it in the Constitution
- ➤ All other powers are reserved for the states
- > The Constitution, however, may be broad in its application Congress and what it can do

#### > STATE LEVEL

- > Each state is wholly separate and not obligated to follow another state's laws
- Full faith and credit clause in the Constitution requires one state to recognize the validity of another state's decision
- Intended to protect the rich and the poor designed to allow all to have a say

#### > MUNICIPAL LEVEL

- > City
- Village
- Separate and independent taxing body (e.g., MPEA)

# **FUNCTIONS OF LAW**

#### > CRIMINAL LAW

- Protects the State
- Protects people
- Base on the jury system although, what really is a "jury of your peers?"

#### > CIVIL LAW

- Balancing interests of groups and individuals
- > Ensuring predictability
- > Statutes and common law
- Uses the jury system as the criminal system but with different parameters

# HIERARCHY OF LAWS

- 1. Constitution Federal and State
- 2. Statute (Legislative) Federal, State, County, City
- 3. Executive Order Federal and State
- 4. Administrative Order Part Legislative/Part Executive
- 5. Common Law Court-Made Law Hundreds of years old
- **6. Contracts and Agreements** Oral, Written, or Implied
- 7. Custom and Practice Implied and over time



# WHAT IS A CLAIM?

- > Because there are claims, we need laws
- Civil and Criminal
- > This class principally explores civil claims
  - Claims against design professionals
  - > Claims against owners
  - Claims against contractors
  - Claims against subcontractors, consultants, and others.
- > What is a claim and how is it resolved?

# **ELEMENTS OF A CLAIM**

## Generally, there are two categories of civil claims – Tort and Contract

- What makes up a tort claim?
- What makes up a contract claim?

### > Existence of a Duty

Duty created by law, contract, or otherwise

## Breach of that Duty

- > The failure to perform
- Performing in a manner that is not consistent with the standard of "care"

# **ELEMENTS OF A CLAIM**

### > Injury

- Were you physical injured Tort
- Was there a contractual loss? Contract

#### > Causation

Was the injury or loss "caused" by the breach of the duty

## > Damages

Is there a value to the injury or loss such that you may be compensated?

## You have all the elements of a claim. Now, how does it get resolved?

- Duty; Breach of the Duty; Injury; Causation; Damages
- Old school ... (eye for an eye)
- Legal methods



# Dispute Resolution Prodecures

Binding	Non-Binding
<ul> <li>Litigation/Lawsuit (traditional method)</li> <li>Expensive and time consuming</li> </ul>	<ul> <li>Negotiation (always encouraged)</li> <li>Limited to skill and attitude of the parties</li> </ul>
<ul> <li>Arbitration (only by agreement)</li> <li>Can be, but not always, cheaper and faster than litigation</li> </ul>	<ul> <li>Mediation (only by agreement)</li> <li>Often faster and cheaper than other methods</li> </ul>





# ANATOMY OF A LAWSUIT

## 1. The Plaintiffs Summons and Complaint

- Hire the attorney
- Bring a suit Pro Se (only an individual)
- > File an Appearance
- Service of the Pleading

#### 2. The Defendant's Initial Responses

- > File an Appearance
- Possible Motion to Dismiss wrong party, improper claim, etc.
- File an Answer to the Complaint
- Are there Affirmative Defenses
- Are there Counterclaims

# ANATOMY OF A LAWSUIT

## 3. Pre-Trial Discovery – Both Parties

- What is the purpose of Discovery
- Production of documents
- Interrogatories
- Depositions
- Subpoena to third parties
- Length of time to be in Discovery
- Motion practice to get through Discovery
- > This is the most expensive and longest portion of any lawsuit

# ANATOMY OF A LAWSUIT

## 4. Trial (Jury or Bench)

- > Jury selection
- > Opening Statement
- Evidence and witnesses
- Closing Arguments
- > Jury Instructions
- Verdict/Judgment

# 5. Appeal

- Written briefs on limited issues
- Oral arguments are possible, but rare



# **ARBITRATION**

## 1. Demand for Arbitration (Claimant – not Plaintiff)

➤ In writing but the process is not as formal as in a lawsuit

# 2. Answering Statement and Counter Demand (Respondent – not Defendant

In writing and may even be a narrative

#### 3. Arbitrator Selection Process

- By agreement, contract, and the rules are defined
- ➤ How many panel members again by contract or by the size of the dispute

# **ARBITRATION**

## 4. Limited Discovery

- Mutual document exchange
- Interrogatories typically not permitted or are very limited
- Depositions also usually are limited or prohibited
- Unless defined in the contract or other agreement, decisions on an amount of Discovery falls to the Arbitrator
- Often limited control over Discovery produced
- Subpoenas to third parties for documents or attendance at hearing only

# **ARBITRATION**

## 5. Evidentiary Hearing

- Opening statements
- Witnesses, but limited evidentiary exclusions/objections
- Arbitrator(s) may ask questions
- Closing arguments and/or written briefs
- Award in writing but may or may not be a "reasoned" decision

## 6. No Right of Appeal

- Arbitrators can make errors of law or fact without being overturned
- Fraud or over bias can be appealed but very little else
- Arbitrator's lack of jurisdiction can be an issue but very rare
- Reckless disregard of the law



# **MEDIATION**

#### 1. Acts as a Business Resolution Process

- Generally, it is non-binding
- Some mediations are combined with an arbitration to achieve a final and binding solution

### 2. Two Primary Types of Mediation

- Evaluative
  - Evaluates the basis and merits of the claims
  - Evaluates the strength and weakness of the claims
  - Informs the participants of the validity of a claim
- Facilitative
  - Does not evaluate the claim in great detail and through specific legal precedent
  - Facilitates the conversation between the parties
  - Much more of an intermediary process requires a skilled mediator with interchanges and the ability to read people and the issues

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# **MEDIATION**

#### 3. The Mediation Process

- Individual meetings/written submissions to educate the mediator
- Joint sessions between the parties often confrontational
- Provides the feeling of having "your day in court"
- > Separate of the parties for the negotiation portion
- Shuttle diplomacy

### 4. Mediation May Be Interrupted or Continued

## 5. Resolution - Hopefully

- Settlement may occur during the mediation of at a later date
- Parties enter into some sort of binding agreement that can later be enforced by a court of law

